

Project Management Framework Session Test

1. Management problem-solving involves a combination of problem definition and:
 - a. Decision-making
 - b. Revision/replanning
 - c. Resource allocation
 - d. Modification or updating of goals and objectives

2. Project management provides organizations with a methodology to:
 - a. Become more efficient and effective in accomplishing goals that cannot be handled well by the traditional structure
 - b. Manage high-risk repetitive work
 - c. Provide clients with multiple points of contact
 - d. Provide guidance in accomplishing repetitive activities

3. Project life cycles are very useful for _____ and _____.
 - a. Configuration management, termination
 - b. Objective setting, information gathering
 - c. Standardization, control
 - d. Configuration management, weekly status updates

4. The degree to which a company accepts and utilizes project management is most often dependent upon the _____ and _____ of its projects.
 - a. Competition, dollar value
 - b. Size, nature
 - c. Quality requirements, manpower requirements
 - d. Risk, quality management

5. All of the following are true of project life-cycles except::
 - a. The influence of stakeholders over the characteristics of the final product decrease over time
 - b. Uncertainty and risk are highest at the beginning of the project
 - c. Cost levels start low then increase over time before trailing off as the project ends
 - d. Staffing levels remain stable throughout the life of the project

6. A program is defined as:

- a. An endeavor of considerable scope encompassing a number of projects
- b. A group of projects managed in a coordinated way to obtain benefits not available from managing them individually
- c. The framework by which project management can be utilized in order to ensure completion of projects
- d. The means to subdivide projects into manageable segments

7. General Management encompasses:

- a. Identifying objectives and important operations leading to those objectives
- b. Planning, organizing, staffing, executing, and controlling the operation of an ongoing enterprise
- c. Communication planning and performance information to all parties involved
- d. Management principles used only by non-profit agencies

8. Strong matrix organizational structures do not have:

- a. Moderate to high project manager authority
- b. Full time project administration staff
- c. Part time project manager roles
- d. Up to 95% of the organization's personnel assigned to full time project work

9. Project management processes are organized into five groups, which are:

- a. Planning, Risk Management, Communicating, Administration, Close-out
- b. Inputs, Outputs, Controls, Execution, Planning
- c. Scope Control, Schedule Control, Cost Control, Quality Control, Risk Control
- d. Controlling, Planning, Closing, Executing, Initiating

10. Which of the following is not a characteristic of Project stakeholders:

- a. They may be difficult to identify
- b. Their interests may be positively or negatively affected as a result of the successful project completion
- c. They are individuals and organizations who are actively involved in the project
- d. They always share common objectives for the Project

Project Management Framework Session Test Answers

1. a
2. a
3. c
4. b
5. d
6. b
7. b
8. c
9. d
10. d