

## Integration Management Session Test

1. To the project team, the most valuable document for integrating activities during project execution is:
  - a. The project plan
  - b. The scope statement
  - c. The scope baseline
  - d. S-curves
  
2. An output of the Project Plan Execution process is/are
  - a. Lessons Learned
  - b. The Project Plan
  - c. Change Requests
  - d. Corrective Action
  
3. The Change Control Board (CCB):
  - a. Is part of the project change control system
  - b. Is a group that convenes when scope changes occur
  - c. Can analyze and approve, but not revise proposed changes
  - d. Monitors project progress for the customer
  
4. You are the manager of a 3-month old project. Your customer called you to request that you add some features to the software product of your project. You need to:
  - a. Develop a Change Control system
  - b. Have the customer fill out the Change Control Request Form
  - c. Convene the Configuration Control Board
  - d. Not answer your phone
  
5. Project constraints include
  - a. Predefined budget
  - b. Contractual provisions
  - c. Predetermined project completion date
  - d. All of the above
  
6. The Project Plan is a document that
  - a. Will never change once baselined
  - b. Is used to manage the project
  - c. Contains many subsidiary management plans
  - d. Both b. and c.

7. Which of the following documents is NOT useful for overall integration management:

- a. Work Breakdown Structure
- b. Corporate Annual Report
- c. Scope baseline
- d. Risk management plan

8. Project stakeholders should have the opportunity to participate in project planning. Which of the following is important for enabling stakeholders to contribute?

- a. Stakeholders should be PMPs
- b. Project Managers should tell stakeholders to call if they have a question
- c. Stakeholders should be invited to all project team meetings
- d. Project Managers should create an environment that allows stakeholders to give input.

9. A technique used to integrate the project's scope, schedule, and resources and to measure and report project performance from initiation to closeout is

- a. PMIS
- b. Work Authorization System
- c. Earned Value
- d. Work Breakdown Structure

10. Configuration management is any documented procedure used to apply technical and administrative direction and surveillance to:

- a. Identify and document the functional and physical characteristics of an item or system
- b. Maintain progress on the critical path
- c. Make sure senior management is kept in the loop
- d. Measure earned value

## Integration Management Session Test Answers

1. a
2. c
3. a
4. b
5. d
6. d
7. b
8. d
9. c
10. a