

Scope Management Session Test

1. Ensuring that all work is both authorized and funded by contractual documentation is the responsibility of:

- a. Project Manager
- b. Functional Manager
- c. Project sponsor
- d. The client

2. The preparation of the scope baseline involves the:

- a. Project manager
- b. Project manager and project office
- c. Project manager, project office, and functional team
- d. Project manager, project office, functional team and project sponsor

3. The identification, definition and selection of the project objectives, as well as the best approach to achieving the project objectives, are identified in the _____ process of the project but first documented in the project's _____.

- a. Scope planning, scope statement
- b. Initiation (authorization), charter
- c. Initiation (authorization), scope statement
- d. Scope planning, charter

4. A project manager believes that modifying the scope of the project may provide added value for the customer. The project manager should:

- a. Change the scope baseline
- b. Prepare a variance report
- c. Call a meeting of the change control board
- d. Change the project's objectives

5. A deliverable-oriented grouping of project components is a:

- a. Detailed plan
- b. Linear responsibility chart
- c. Work breakdown structure
- d. Cost account coding system

6. Of all decisions that executive sponsors have to consider at an end-of-phase review meeting, the most difficult one would be:

- a. Budget allocations for the next phase
- b. Authorizing scope changes for the next phase
- c. Authorizing budget increases for the next phase based upon scope changes
- d. Canceling the project

7. The process of choosing and documenting the best approach to achieve the project objectives is part of the process of:

- a. Initiation (authorization)
- b. Scope verification
- c. Scope definition
- d. Scope planning

8. Work authorization forms are needed in order to:

- a. Authorize line organizations to charge against the project
- b. Establish an audit trail
- c. Develop a structured methodology for release of funds
- d. All of the above

9. Good project objectives must be:

- a. General rather than specific
- b. Established without considering resource bounds
- c. Realistic and attainable
- d. Overly complex

10. Going from level 3 to level 4 in the work breakdown structure can result in:

- a. Less estimating accuracy
- b. Better control of the project
- c. Lower status reporting costs
- d. A greater likelihood that something will fall through the cracks

Scope Management Session Test Answers

1. a
2. d
3. c
4. c
5. c
6. d
7. d
8. d
9. c
10. b